Rio Tinto

2018 Annual general meeting

2 May 2018

145 YEARS

Pioneering progress

Simon Thompson
Chairman

Welcome to country

Board of directors

Strong 2017 performance

Autonomous haul trucks, Silvergrass, Pilbara, Western Australia

EBITDA of
US$18.6 billion

Operating cashflow
of **US$13.9 billion**

Underlying earnings
of **US$8.6 billion**

Divestment proceeds
of **US$2.7 billion**

Invested **US$2.5 billion**
in high-return growth

Returns to shareholders

Full year dividend of **US$5.2 billion**

Share buy-backs declared of **US$4.5 billion**

Total cash returns to shareholders for 2017 of **US$9.7 billion**

Taking total since 2011 to over **US$40 billion**

Grande-Baie Aluminium smelter, Saguenay, Quebec, Canada

Significant economic contribution

Amrun Chith export facility, Queensland, Australia

US$5.1 billion of taxes and royalties paid in 2017

In Australia paid **A$4.9 billion** taxes and royalties in 2017

Taking total Australian payments since 2011 to more than **A$40 billion**

RioTinto

As pioneers in mining and metals, we produce materials essential to human progress

Safety | **Teamwork** | **Respect** | **Integrity** | **Excellence**

Rio Tinto

Pioneering progress

Rio Tinto

J-S Jacques
Chief executive

Rio Tinto

Safety is one of our core values

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Chief Executive Safety Awards 2017

Chief Executive Safety Award 2017:
Oyu Tolgoi operations

Most Improved Award:
Cape Lambert, Iron Ore

Best Contractor Award:
Diavik Underground Sustaining Capital Group

RioTinto

Performance with purpose

Purpose

As pioneers in mining and metals, we produce materials essential to human progress

Strategy

Our strategy

To deliver superior returns for our shareholders through the cycle

Our 4 priorities

- Performance
- Portfolio
- Partnership
- People

Values

Safety

Teamwork

Respect

Integrity

Excellence

The way we work – Our code of conduct

Performance: strong results

Iron Ore

Cash flows from operations of **US$8.5 billion**

Pilbara operations FOB **EBITDA margin 68%**

Aluminium

Cash flows from operations of **US$2.6 billion**

Integrated operations **EBITDA margin 35%**

Copper & Diamonds

Cash flows from operations of **US$1.7 billion**

Free cash flow of **US$319m**

EBITDA margin 39%

Energy & Minerals

Cash flows from operations of **US$1.9 billion**

EBITDA margin 36%

Pilbara, Western Australia

Kitimat, British Columbia, Canada

Rio Tinto Kennecott, Utah, US

QMM, Madagascar

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Commercial performance step-up

Commercial organisation in Singapore

Partnering with customers

Collaboration with suppliers

Singapore skyline

Portfolio: world class assets

Silvergrass
iron ore
Pilbara

Fast-track build in 12 months
opened August 2017

Oyu Tolgoi
underground
copper

14,000 employees

Amrun
bauxite

A$1.37 billion invested in
Queensland suppliers

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Partnerships: trust and collaboration

Primary education, Wickham, Pilbara, Australia

Invested **US$176 million** across 1,300 community programmes

Training programme with SASAC starting in Perth

Partnership with Western Cape College in Queensland

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People: engaged and capable

47,000 colleagues

Invested in leadership programmes

Parental leave and measures to address domestic violence

Employees at East Weipa Mine Centre, Queensland, Australia

Outlook

Resolutions 1 - 18

Resolution 1
Receipt of the 2017 Annual report

Resolution 2
Approval of the Remuneration Policy

Resolution 3
Approval of the Directors' Remuneration Report: Implementation Report

Resolution 4
Approval of the Directors' Remuneration Report

Resolution 5A
Approval of the Rio Tinto 2018 Equity Incentive Plan

Resolution 5B
Approval of potential termination benefits payable under the Rio Tinto 2018 Equity Incentive Plan

Resolution 6-14
Re-election of directors

Resolution 15
Re-appointment of auditors

Resolution 16
Remuneration of auditors

Resolution 17
Authority to make political donations

Resolution 18
Renewal of off-market and on-market share buy-back authorities

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Remuneration policy

Rio Tinto

Remuneration decisions

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Resolution 17
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Resolution 18
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Resolutions 19 - 20

Resolution 19
Requisitioned resolution to amend the constitution of Rio Tinto Limited

Resolution 20
Requisitioned resolution on public policy advocacy on climate change and energy

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Q&As

Rio Tinto

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