

# Local Procurement Performance Report 2025

We partner with Indigenous and local businesses across Australia to help strengthen regional economies and deliver shared value through procurement.

In 2025, Rio Tinto spent **\$1.65bn** with Indigenous and local suppliers.

**\$1.24bn**

spent in **Iron Ore**

Indigenous spend: \$924m (5.72%)

Local spend: \$1.12bn (6.93%)<sup>3</sup>

**\$341m**

spent in **Aluminium**

Indigenous spend: \$150m (3.58%)

Local spend: \$308m (7.37%)<sup>3</sup>



**\$66m**

spent in **other areas**

Indigenous spend: \$60m (8.91%)

Local spend: \$61m (9.04%)<sup>3</sup>

## Breakdown of 2025 investment:\*

**↑ 22%**

Increase in spend with 66<sup>1</sup> Traditional Owner businesses, totalling \$821m.

**↑ 22%**

Increase in spend with 175<sup>2</sup> Indigenous businesses, reaching \$1.13bn.

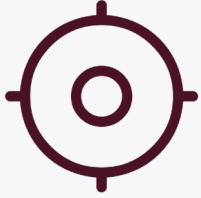
**↑ 8%**

Increase in spend with 590<sup>3</sup> locally owned businesses, totalling \$1.49bn.

All figures shown in Australian dollars. \*Numbers are not cumulative. <sup>1</sup>Traditional Owner businesses are affiliated with Indigenous groups that have Land Use Agreements in place around our Australian assets. <sup>2</sup>This figure includes Traditional Owner businesses. <sup>3</sup>This figure includes some Indigenous and Traditional Owner businesses close to our operations.

# Our journey 2020 – 2025

## Achievement of targets



**5.2%**

2025 Indigenous spend target

**↑ 5.4%**

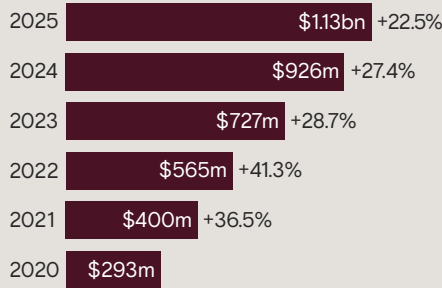
Achieved  
(up 0.5 pts from 2024)

## Strong growth, big impact

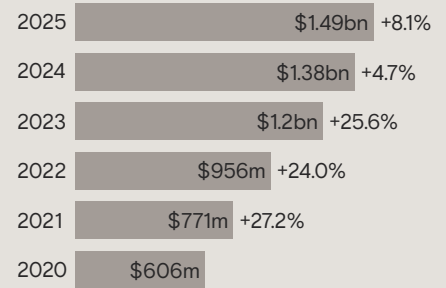
From 2020 to 2025, we have more than **tripled** our spend with Indigenous suppliers, increasing from \$293 million to **\$1.13 billion**.

Spend with local suppliers also more than **doubled**, rising from \$606 million to **\$1.49 billion**.

### Spend with Indigenous vendors



### Spend with local vendors



## Building long-term relationships

**170**

Indigenous suppliers

**590+**

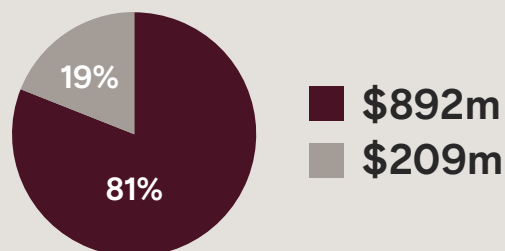
Local vendors engaged annually

Indigenous and local supplier engagement remained steady, with around **170** and **590** vendors respectively engaged annually.

## Equity of Indigenous spend

In 2025, **\$892 million** – representing **81%** of Indigenous spend – was attributed to **Indigenous shareholders**.

The remaining 19% was attributed to non-Indigenous shareholders within majority Indigenous-owned businesses.





# Procurement in action

## Breakdown of spend

### Top Indigenous spend categories

	<b>\$553.78m</b> Earthwork and civil
	<b>\$79.83m</b> Contingent workforce
	<b>\$68.14m</b> Contract mining and processing
	<b>\$62.68m</b> Building maintenance services
	<b>\$59.83m</b> Construction and de-construction
	<b>\$309.83m</b> Rest of category

### Top local spend categories

	<b>\$591.89m</b> Earthwork and civil
	<b>\$104.66m</b> Construction and de-construction
	<b>\$74.25m</b> Building maintenance services
	<b>\$68.67m</b> Track infrastructure maintenance
	<b>\$67.62m</b> Contract mining and processing
	<b>\$583.07m</b> Rest of category

## Partnering for impact case study: KBSS

Karratha-based KBSS Engineering is a leading provider of high-quality engineering, fabrication, coatings and maintenance services supporting the mining, oil and gas, marine and energy sectors across Australia. With strong roots in the Pilbara community, KBSS is committed to local employment with nearly 80 per cent of its workforce made up of local community members, many of whom live in Karratha and Dampier.

KBSS Engineering Managing Director, Cory Byers, said that the company was incredibly proud to be named the WA Supplier of the Year\*, which reflects its strong focus on safety, innovation and capability.

The company was recognised for its successful integration of V-Deck technology at Rio Tinto's Parker Point wharf in Dampier. The KBSS team combined rope access techniques with the lightweight, modular suspended platform to allow safe access in a challenging environment.

*"Innovation is a big part of how we work and we're always talking with the Rio teams about what the sites need and how we can solve problems in safer, smarter ways," Cory said.*

*"My family and I have lived in Karratha for more than 15 years, so the community really matters to us. Training locals, creating jobs and backing the region is something we genuinely care about.*

*"This recognition means a lot for our teams, and it reflects the effort they put in every day."*

Over the past decade, KBSS has grown from a workforce of around 40 people to more than 230 employees across multiple sites and projects. The company's relationship with Rio Tinto continues to strengthen each year and now includes a range of specialised service that supports Rio Tinto's Pilbara operations.

\* KBSS was awarded WA Supplier of the Year at the 2026 awards evening for their work in 2025.